



RABINDRA BHARATI PATRIKA

ISSN : 0937-0037

**THE IMPORTANCE OF TEAM WORK IN HOSPITALITY INDUSTRY FOR  
INTERDEPARTMENTAL CO-ORDINATION**

**Prof. Ashima Mandar Deshpande**

Assistant Professor, Bharati Vidyapeeth (Deemed to be University) Institute of Hotel Management & Catering Technology, Pune

**Prof. Anil Gopal Shinde**

Associate Professor, Bharati Vidyapeeth (Deemed to be University) Institute of Hotel Management & Catering Technology, Pune

**Prof. Rupesh Chandrasen Londhe**

Associate Professor, Bharati Vidyapeeth (Deemed to be University) Institute of Hotel Management & Catering Technology, Pune

**Prof. Prajakta Kedar Parasnis**

Assistant Professor, Bharati Vidyapeeth (Deemed to be University) Institute of Hotel Management & Catering Technology, Pune

**Abstract:**

Teamwork forms the bed rock of numerous organizations, and it holds particular importance in the hospitality sector. When all team members share a common goal, both customers and staff enjoy an enhanced experience. Achieving effective collaboration necessitates meticulous planning and ongoing team development that highlights the harnessing of individual talents to advance the hotel business's objectives. By investing in teamwork activities, your hotel stands to benefit from highly motivated staff members, elevated staff morale, and reduced turnover rates. In the hospitality industry, various departments such as the front office, housekeeping, marketing, and management must work in unison. Any disconnect between these departments can detrimentally impact your company's operations and the overall customer experience. Frequently, poor communication is at the root of such challenges within a team. Signs of these issues may include employee conflicts, a general lack of concern for colleagues, and inadequate communication between front-of-house and back-of-house teams. A research approach that combines both descriptive and exploratory methods is employed. This approach is chosen to minimize bias and enhance the reliability of the data collected.

*Keywords: Team work, interdepartmental, organization, co-ordination.*

**1. INTRODUCTION**

Teams within an organization work together toward a shared goal as part of a system known as "team structure." In the hotel industry, the team structure is established by the organization in order to achieve the common goal. The objective is to provide excellent service that completely satisfies the customer. Teamwork teaches workers useful skills that boost their productivity and happiness at work and in life. Managers benefit later on. Teamwork at a restaurant is essential to the smooth running of day-to-day operations. The hotel industry all around the world relies heavily on its employees working together.

Teams are essential to the success of most businesses in the hospitality industry. As a consequence of working together, both employees and employers get a sense of safety, trust, and loyalty. A lack of collaboration may have an adverse effect on morale. Low morale may have a negative impact on productivity. The hotel industry is well-aware of this fact, and as a result, it has implemented programs and efforts to keep staff morale and output at their highest levels. The importance of working together as a team in the workplace cannot be overstated. Hospitality businesses who have implemented the concept have seen increased productivity and creative problem solving, which has led to expansion. When implemented effectively, this method has enhanced employee participation and morale in collaborative initiatives. In conclusion, collaboration has financial benefits for the business.

**Teamwork:** Teamwork is the cooperation of individuals to achieve a goal as efficiently and effectively as feasible. Teamwork is crucial to the prosperity of any business. No one individual has the capacity to reliably do all of the required tasks. Therefore, it is always ideal to communicate with colleagues and collaborate with other teams in order to get the greatest outcomes. Teamwork forms the bedrock of numerous organizations, and it holds particular importance in the hospitality sector. When all team members share a common goal, both customers and staff enjoy an enhanced experience. Achieving effective collaboration necessitates meticulous planning and ongoing team development that highlights the harnessing of individual talents to advance the hotel business's objectives. By investing in teamwork activities, your hotel stands to benefit from highly motivated staff members, elevated staff morale, and reduced turnover rates. In the hospitality industry, various departments such as the front office, housekeeping, marketing, and management must work in unison. Any disconnect between these departments can detrimentally impact your company's operations and the overall customer experience. Frequently, poor communication is at the root of such challenges within a team. Signs of these issues may include employee conflicts, a general lack of concern for colleagues, and inadequate communication between front-of-house and back-of-house teams.

**Inter-departmental coordination:** Coordination and collaboration between hotel departments are crucial to the smooth running of any establishment. The many parts of a hotel cannot function independently of one another. The sale of guest rooms is the primary source of income for hotels. Since cleaning rooms is housekeeping's main responsibility, it serves an important purpose. The front desk acts as a hub of communication amongst all other hotel departments, such as housekeeping, dining, banquets, accounting, engineering, safety, and human resources. The front desk acts as a conduit between these sections and the guests they serve. Each division has its own method of getting in touch with the front desk. That's why there's such a tight bond between the front desk and the cleaning staff.

**Marketing and sales department:** The marketing and sales division receives detailed information on each passenger and their stay from the front desk. Data is gathered from a variety of sources, including zip code, visitor frequency, company affiliation, special needs, and hotel bookings. Making a good first impression on the public, disseminating information, and responding to the requirements of guests utilizing the hotel for meetings, seminars, and banquets are all obligations of the front office. Marketing and sales leverage the guest's past interactions to better target advertisements, design promotions, generate mailing labels, and choose the most effective forms of advertising..

## 2. REVIEW OF LITERATURE

A literature review serves as an exploration of existing materials relevant to a research topic, providing valuable insights for researchers. It aids in gaining a comprehensive understanding of the subject matter and aims to facilitate knowledge exchange while preventing redundancy in research efforts. Here are key



findings from the literature on the importance of teamwork in the hospitality industry:

- **Global Significance of Hospitality Industry:** Hole et al. (2019) and Westcott et al. (2021) highlight that the hospitality and tourism sector, contributing approximately 10% to global GDP, is among the fastest-growing industries. It encompasses various segments, such as accommodation, food and beverage services, entertainment, and leisure.
- **Need for Innovation:** Lai & Wong (2020) and Paraskevas & Quek (2019) emphasize the necessity for innovation in the hotel and tourism sectors, particularly during turbulent times and crises. Innovation is seen as a means to expand and enhance revenue streams.
- **Infrastructure Upgrades and Government Support:** Kukanja et al. (2020) note that businesses in tourism and hospitality are upgrading their infrastructure and focusing on local customer marketing. However, industry experts concur that government assistance is pivotal in addressing sector challenges effectively.
- **Teamwork Definition and Significance:** Ventura and Templin (2005) define teamwork as the collaborative effort of individuals working together to achieve a common goal. It is considered essential in organizations, promoting effective cooperation, leveraging individual strengths, and enabling remarkable achievements, as coined by Andrew Carnegie.
- **Synergy and Real Teams:** Garner (1998) emphasizes that real teams outperform mere groups due to their ability to generate synergy. Team members work closely, supportively, and with commitment to achieve shared performance objectives, achieving outcomes that individuals cannot attain alone.
- **Cooperation for Organizational Goals:** Carmen et al. (2013) stress the importance of effective cooperation among employees and employers in reaching organizational objectives. Effective teamwork is marked by factors like leadership, coordination, trust, and resource allocation.
- **Teamwork's Impact on Hospitality Industry:** Karatepe (2013) highlights that teamwork enhances both individual and organizational performance in the hospitality industry.
- **Teamwork as a Tool for Skill Enhancement:** Hartenian (2003) notes that managers often form teams to improve employees' knowledge and skills, leading to improved company performance.
- **Teamwork as a Productive Tool:** Adbulle (2019) underscores the productivity of teamwork in distributing tasks within organizations.
- **Team Definition:** Larson et al. (1989) define teamwork as collaboration among a group of individuals striving to achieve a specific organizational goal.
- **Teams for Implementation of Creative Ideas:** Woodcock (2017) points out that teams are often assigned responsibilities in modern organizations to implement creative ideas effectively.
- **Crucial Role of Teamwork:** Mijakoski et al. (2018) stress that teamwork is fundamental for aligning individuals toward organizational goals.
- **Human Resource Management and Innovation:** Mahmoud et al. (2021) highlight the role of innovation and human resource management in fostering creativity and forming expert teams in the hospitality industry.
- **Teamwork for Knowledge Sharing:** Hartenian (2003) finds that teamwork facilitates knowledge and professional skill exchange among team members, enhancing project efficiency.
- **Leadership's Influence on Team Formation:** Martono et al. (2020) suggest that managers can effectively group individuals into teams to leverage their abilities and experiences during assignments, depending on leadership style.

- **Employee Performance and Organizational Culture:** Al-Jammal et al. (2015) define employee performance as the efforts and accomplishments within an organization, emphasizing the role of organizational culture in boosting performance.
- **Teamwork and Employee Morale:** Richards, Chillas, & Marks (2012) highlight the significant impact of teamwork on employee morale, particularly in the hospitality sector.
- **Behaviors Associated with Effective Team Performance:** Rousseau, Aube', and Savoie (2006) provide insights into behaviors linked to effective teamwork, including adaptability, communication, decision-making, cooperation, and performance monitoring.

### 3. RESEARCH DESIGN USED IN THE STUDY:

In this study, a research approach that combines both descriptive and exploratory methods is employed. This approach is chosen to minimize bias and enhance the reliability of the data collected. Descriptive research relies on existing knowledge of the issue, has a well-defined purpose, and clear data requirements. In this study, the researcher leverages information from previous years' financial statements to conduct a thorough analysis and review of the available data. Therefore, the research conducted in this study is characterized by both descriptive and analytical aspects. The researcher carefully determined the type of data to collect and established a systematic process for achieving this objective.

### 4. OBJECTIVES OF THE STUDY

- To study and analyze the importance of teamwork in hospitality industry
- To determine the significance of teamwork for the coordination of interdepartmental activities in the hospitality sector
- To investigate and analyze the publications on which researchers have conducted research on teamwork and its importance in hospitality industry

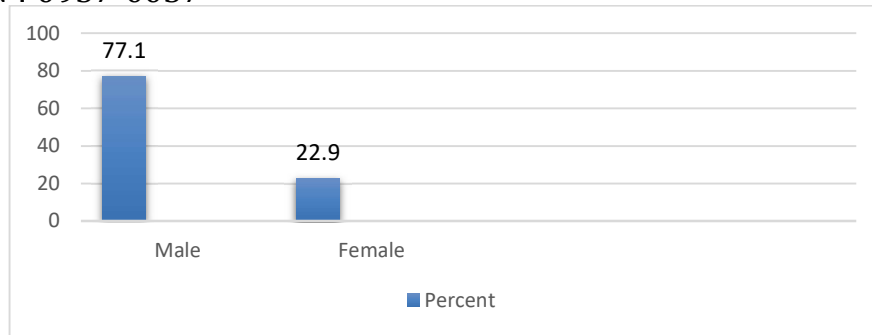
### 5. DATA ANALYSIS AND INTERPRETATION

In summary, data analysis involves the systematic examination of data to identify patterns and relationships, while data interpretation involves making sense of those findings and explaining their significance in the context of a specific problem or question. “Together, these processes enable informed decision-making and provide valuable insights for various fields and industries.

**Table 4.1: Gender of the respondent**

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Male	81	77.1	77.1	77.1
	Female	24	22.9	22.9	100.0
	Total	105	100.0	100.0	

From the above table, it is observed that 81(77.1%) respondents are male and 24(22.9%) respondents are female.

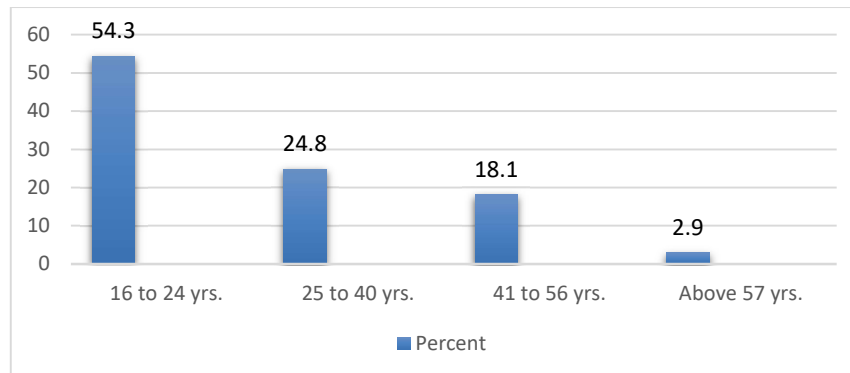


**Fig 4.1: Percentage representation of gender**

**Table 4.2: Age of the respondent**

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	16 to 24 yrs.	57	54.3	54.3	54.3
	25 to 40 yrs.	26	24.8	24.8	79.0
	41 to 56 yrs.	19	18.1	18.1	97.1
	Above 57 yrs.	3	2.9	2.9	100.0
	Total	105	100.0	100.0	

From the above table it is observed that 57(54.3%) respondents' age is 16-24 yrs., 26(24.8%) respondents' age is 25-40 yrs., 19(18.1%) respondents' age is 41-56 yrs., and 3(2.9%) respondents' age is above 57 yrs.

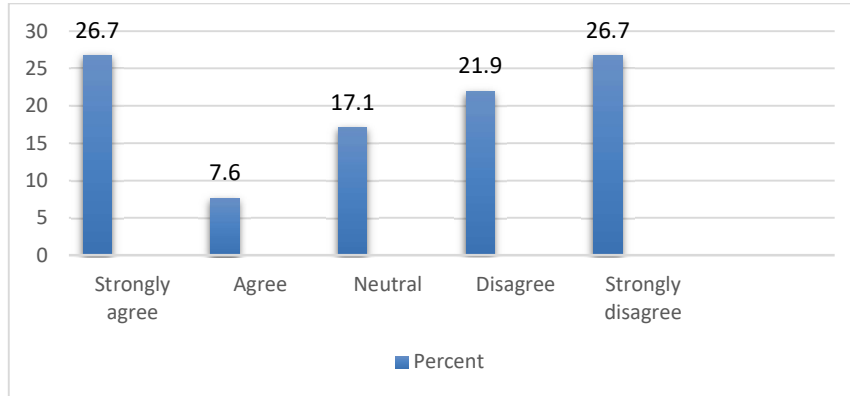


**Fig 4.2: Percentage representation of age**

**Table 4.3: The tasks that they work on are the ones with the highest priority.**

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Strongly agree	28	26.7	26.7	26.7
	Agree	8	7.6	7.6	34.3
	Neutral	18	17.1	17.1	51.4
	Disagree	23	21.9	21.9	73.3
	Strongly disagree	28	26.7	26.7	100.0
	Total	105	100.0	100.0	

From the above table it is observed that 28(26.7%) respondents strongly agreed that the tasks that they work on are the ones with the highest priority, 8(7.6%) respondent agreed that the tasks that they work on are the ones with the highest priority, 18(17.1%) respondent remained neutral, 23(21.9%) respondents disagreed that the tasks that they work on are the ones with the highest priority, and 28(26.7%) respondent strongly disagreed that the tasks that they work on are the ones with the highest priority.

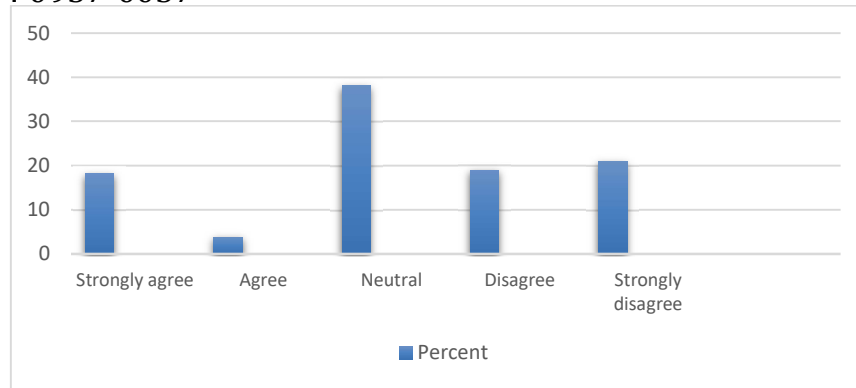


**Fig 4.3: Percentage representation of the tasks that they work on are the ones with the highest priority**

**Table 4.4: They leave contingency time in their schedule to deal with the "unexpected"**

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Strongly agree	19	18.1	18.1	18.1
	Agree	4	3.8	3.8	21.9
	Neutral	40	38.1	38.1	60.0
	Disagree	20	19.0	19.0	79.0
	Strongly disagree	22	21.0	21.0	100.0
	Total	105	100.0	100.0	

From the above table it is observed that 19(18.1%) respondents strongly agreed that they leave contingency time in their schedule to deal with the "unexpected", 4(3.8%) respondent agreed that they leave contingency time in their schedule to deal with the "unexpected", 40(38.1%) respondent remained neutral, 20(19%) respondents disagreed that they leave contingency time in their schedule to deal with the "unexpected", and 22(21%) respondents strongly disagreed that they leave contingency time in their schedule to deal with the "unexpected".

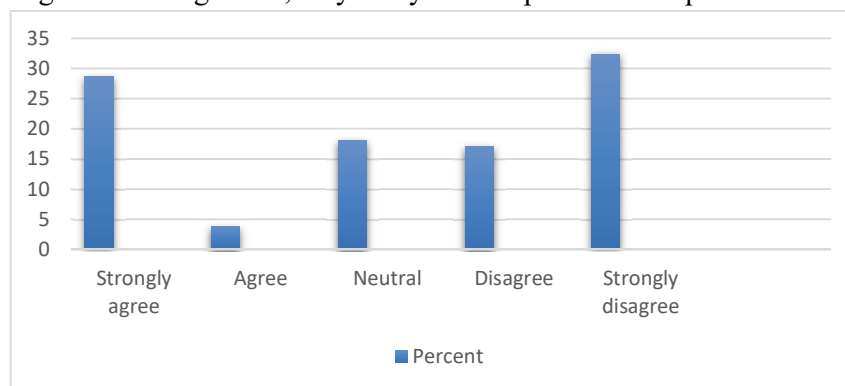


**Fig 4.4: Percentage representation of they leave contingency time in their schedule to deal with the "unexpected"**

**Table 4.5: When they are given an assignment, they analyse its importance and prioritize it accordingly**

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Strongly agree	30	28.6	28.6	28.6
	Agree	4	3.8	3.8	32.4
	Neutral	19	18.1	18.1	50.5
	Disagree	18	17.1	17.1	67.6
	Strongly disagree	34	32.4	32.4	100.0
	Total	105	100.0	100.0	

From the above table it is observed that 30(28.6%) respondents strongly agreed that when they are given an assignment, they analyse its importance and prioritize it accordingly, 4(3.8%) respondent agreed that when they are given an assignment, they analyse its importance and prioritize it accordingly, 19(18.1%) respondent remained neutral, 18(17.1%) respondents disagreed that when they are given an assignment, they analyse its importance and prioritize it accordingly, and 34(32.4%) respondents strongly disagreed that when they are given an assignment, they analyse its importance and prioritize it accordingly.

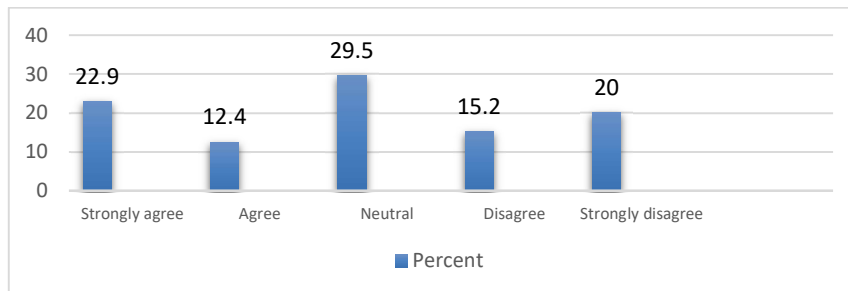


**Fig 4.5: Percentage representation of When they are given an assignment, they analyse its importance and prioritize it accordingly**

**Table 4.6: They are stressed about deadlines and commitment**

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Strongly agree	24	22.9	22.9	22.9
	Agree	13	12.4	12.4	35.2
	Neutral	31	29.5	29.5	64.8
	Disagree	16	15.2	15.2	80.0
	Strongly disagree	21	20.0	20.0	100.0
	Total	105	100.0	100.0	

From the above table it is observed that 24(22.9%) respondents strongly agreed that they are stressed about deadlines and commitment, 13(12.4%) respondents agreed that they are stressed about deadlines and commitment, 31(29.4%) respondents remained neutral, 16(15.2%) respondents disagreed that they are stressed about deadlines and commitment, and 21(20%) respondents strongly disagreed that they are stressed about deadlines and commitment.



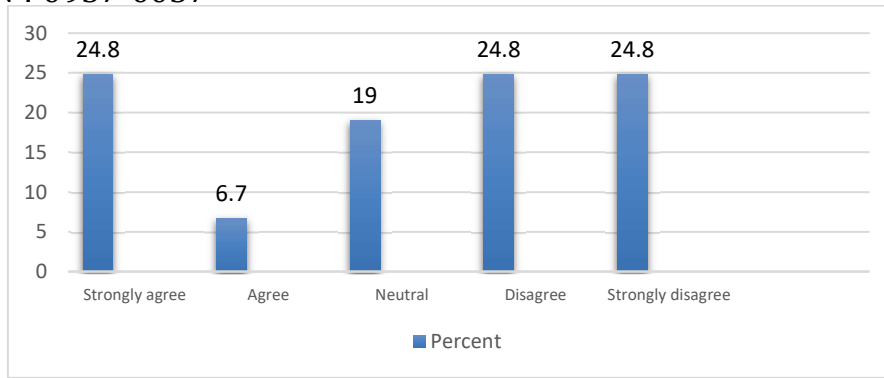
**Fig 4.6: Percentage representation of they are stressed about deadlines and commitment**

**Table 4.7: Before they take on task, they check that the results will be worth the time**

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Strongly agree	26	24.8	24.8	24.8
	Agree	7	6.7	6.7	31.4
	Neutral	20	19.0	19.0	50.5
	Disagree	26	24.8	24.8	75.2
	Strongly disagree	26	24.8	24.8	100.0
	Total	105	100.0	100.0	

From the above table it is observed that 26(24.8%) respondents strongly agreed that before they take on task, they check that the results will be worth the time, 7(6.7%) respondents agreed that before they take on task, they check that the results will be worth the time, 20(19%) respondents remained neutral, 26(24.8%) respondents disagreed that before they take on task, they check that the results will be worth the time and 26(24.8%) respondents strongly disagreed that before they take on task, they check that the results will be worth the time.



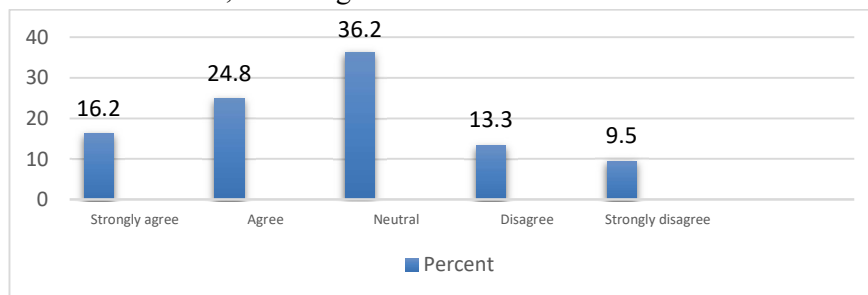


**Fig 4.7: Percentage representation of before they take on task, they check that the results will be worth the time**

**Table 4.8: They find themselves completing task at the last minute, or asking for extensions**

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Strongly agree	17	16.2	16.2	16.2
	Agree	26	24.8	24.8	41.0
	Neutral	38	36.2	36.2	77.1
	Disagree	14	13.3	13.3	90.5
	Strongly disagree	10	9.5	9.5	100.0
	Total	105	100.0	100.0	

From the above table it is observed that 17(16.2%) respondents strongly agreed that they find themselves completing task at the last minute, or asking for extensions, 26(24.8%) respondents agreed that they find themselves completing task at the last minute, or asking for extensions, 38(36.2%) respondents remained neutral, 14(13.3%) respondents disagreed that they find themselves completing task at the last minute, or asking for extensions and 10(9.5%) respondents strongly disagreed that they find themselves completing task at the last minute, or asking for extensions.



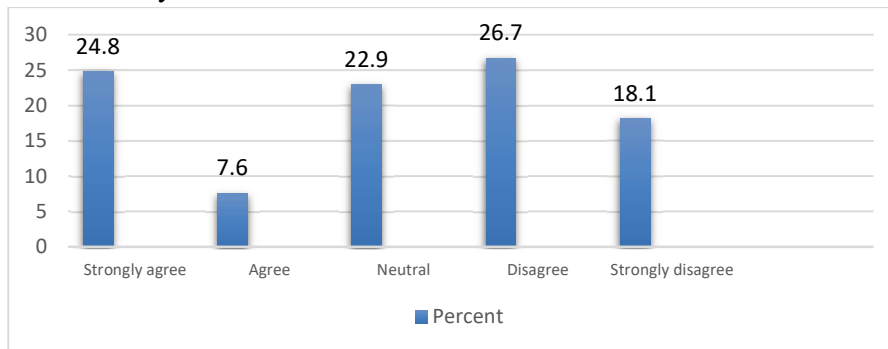
**Fig 4.8: Percentage representation of they find themselves completing task at the last minute, or asking for extensions**

**Table 4.9: They know how much time they spend on each of the various task they do**

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Strongly agree	26	24.8	24.8	24.8
	Agree	8	7.6	7.6	32.4

Neutral	24	22.9	22.9	55.2
Disagree	28	26.7	26.7	81.9
Strongly disagree	19	18.1	18.1	100.0
Total	105	100.0	100.0	

From the above table it is observed that 26(24.8%) respondents strongly agreed that they know how much time they spend on each of the various task they do, 8(7.6%) respondents agreed that they know how much time they spend on each of the various task they do, 24(22.9%) respondents remained neutral, 28(26.7%) respondents disagreed that they know how much time they spend on each of the various task they do and 19(18.1%) respondents strongly disagreed that they know how much time they spend on each of the various task they do.

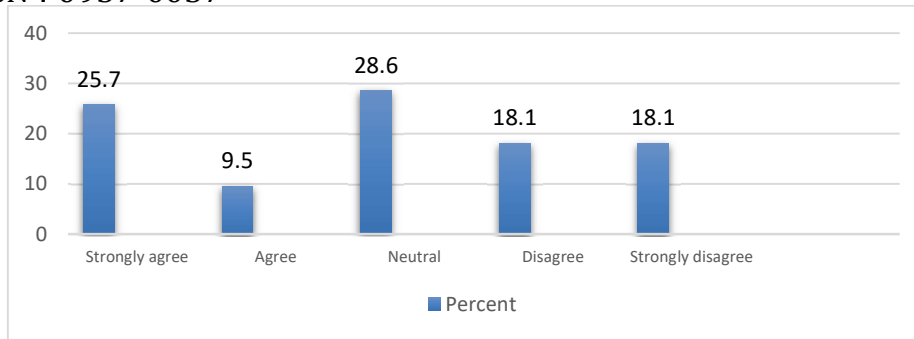


**Fig 4.9: Percentage representation of they know how much time they spend on each of the various task they do**

**Table 4.10: They confirm their priorities with seniors**

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Strongly agree	27	25.7	25.7	25.7
	Agree	10	9.5	9.5	35.2
	Neutral	30	28.6	28.6	63.8
	Disagree	19	18.1	18.1	81.9
	Strongly disagree	19	18.1	18.1	100.0
	Total	105	100.0	100.0	

From the above table it is observed that 27(25.7%) respondents strongly agreed that they confirm their priorities with seniors, 10(9.5%) respondents agreed that they confirm their priorities with seniors, 30(28.6%) respondents remained neutral, 19(18.1%) respondents disagreed that they confirm their priorities with seniors and 19(18.1%) respondents strongly disagreed that they confirm their priorities with seniors.

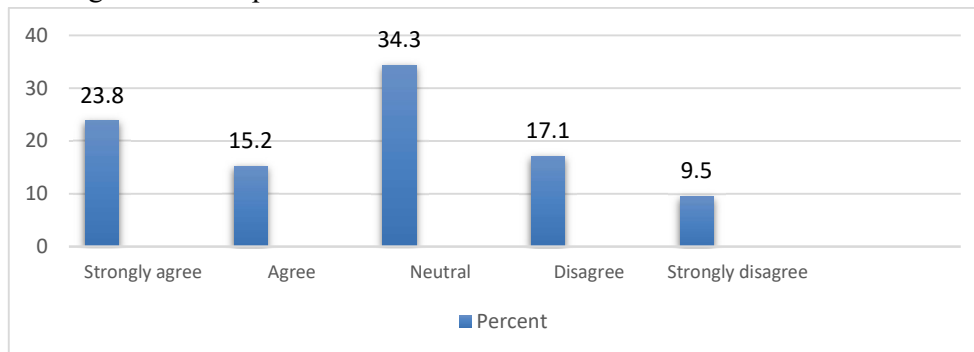


**Fig 4.10: Percentage representation of they confirm their priorities with seniors**

**Table 4.11: They find themselves dealing with interruptions**

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Strongly agree	25	23.8	23.8	23.8
	Agree	16	15.2	15.2	39.0
	Neutral	36	34.3	34.3	73.3
	Disagree	18	17.1	17.1	90.5
	Strongly disagree	10	9.5	9.5	100.0
	Total	105	100.0	100.0	

From the above table it is observed that 25(23.8%) respondents strongly agreed that they find themselves dealing with interruptions, 16(15.2%) respondents agreed that they find themselves dealing with interruptions, 36(34.3%) respondents remained neutral, 18(17.1%) respondents disagreed that they find themselves dealing with interruptions and 10(9.5%) respondents strongly disagreed that they find themselves dealing with interruptions.



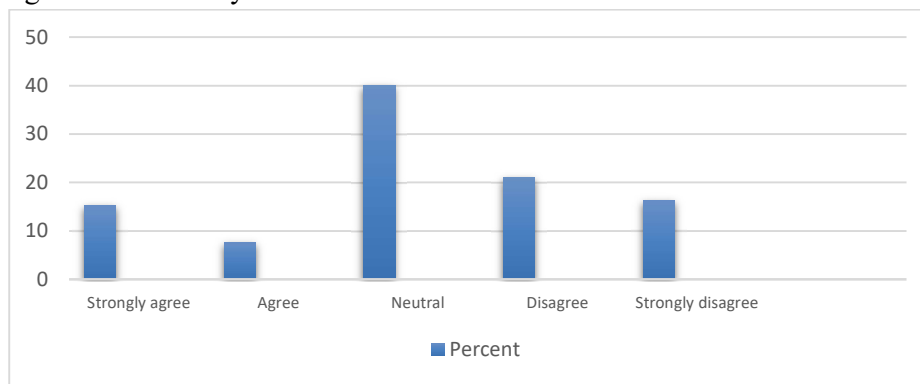
**Fig 4.11: Percentage representation of they find themselves dealing with interruptions**

**Table 4.12: If their goals are not being met, do they check their areas where they might be overestimating their workload or underestimating their availability**

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Strongly agree	16	15.2	15.2	15.2
	Agree	8	7.6	7.6	22.9
	Neutral	42	40.0	40.0	62.9
	Disagree	22	21.0	21.0	83.8

Strongly disagree	17	16.2	16.2	100.0
Total	105	100.0	100.0	

From the above table it is observed that 16(15.2%) respondents strongly agreed that if their goals are not being met, do they check their areas where they might be overestimating their workload or underestimating their availability, 8(7.6%) respondents agreed that if their goals are not being met, do they check their areas where they might be overestimating their workload or underestimating their availability, 42(40%) respondents remained neutral, 22(21%) respondents disagreed that if their goals are not being met, do they check their areas where they might be overestimating their workload or underestimating their availability and 17(16.2%) respondents strongly disagreed that if their goals are not being met, do they check their areas where they might be overestimating their workload or underestimating their availability.



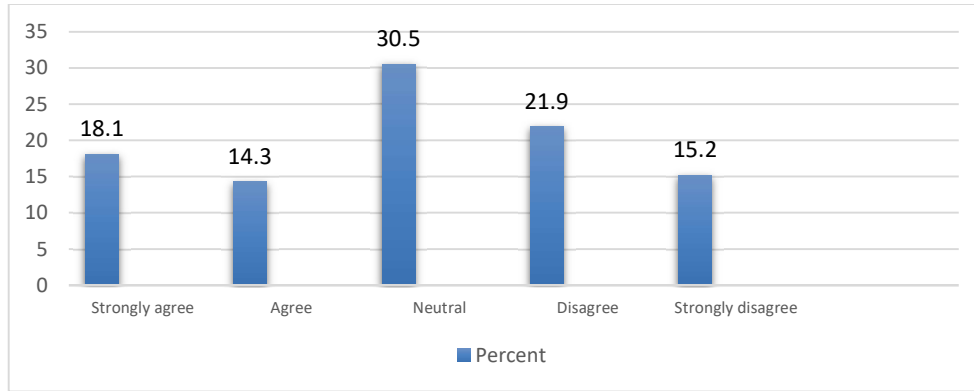
**Fig 4.12: Percentage representation of if their goals are not being met, do they check their areas where they might be overestimating their workload or underestimating their availability**

**Table 4.13: Are they in a habit of giving their senior a daily, weekly, or monthly rundown of their task and accomplishments**

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Strongly agree	19	18.1	18.1	18.1
	Agree	15	14.3	14.3	32.4
	Neutral	32	30.5	30.5	62.9
	Disagree	23	21.9	21.9	84.8
	Strongly disagree	16	15.2	15.2	100.0
	Total	105	100.0	100.0	

From the above table it is observed that 19(18.1%) respondents strongly agreed that they are in a habit of giving their senior a daily, weekly, or monthly rundown of their task and accomplishments, 15(14.3%) respondents agreed that they are in a habit of giving their senior a daily, weekly, or monthly rundown of their task and accomplishments, 32(30.5%) respondents remained neutral, 23(21.91%) respondents disagreed that they are in a habit of giving their senior a daily, weekly, or monthly rundown of their task and accomplishments and 16(15.2%) respondents strongly disagreed that they are in a habit of giving their senior a daily, weekly, or monthly rundown of their task and accomplishments.

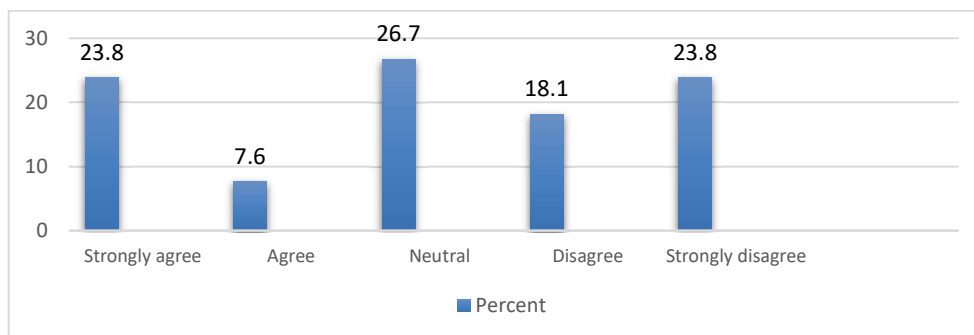
**Fig 4.13: Percentage representation of are they in a habit of giving their senior a daily, weekly, or monthly rundown of their task and accomplishments**



**Table 4.14: Do they communicate with their seniors and request assistance if getting the right training, tools or supplies might help them make better use of their time?**

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Strongly agree	25	23.8	23.8	23.8
	Agree	8	7.6	7.6	31.4
	Neutral	28	26.7	26.7	58.1
	Disagree	19	18.1	18.1	76.2
	Strongly disagree	25	23.8	23.8	100.0
	Total	105	100.0	100.0	

From the above table it is observed that 25(23.8%) respondents strongly agreed that they communicate with their seniors and request assistance if getting the right training, tools or supplies might help them make better use of their time, 8(7.6%) respondents agreed that they communicate with their seniors and request assistance if getting the right training, tools or supplies might help them make better use of their time, 28(26.7%) respondents remained neutral, 19(18.1%) respondents disagreed that they communicate with their seniors and request assistance if getting the right training, tools or supplies might help them make better use of their time and 25(23.8%) respondents strongly disagreed that they communicate with their seniors and request assistance if getting the right training, tools or supplies might help them make better use of their time.



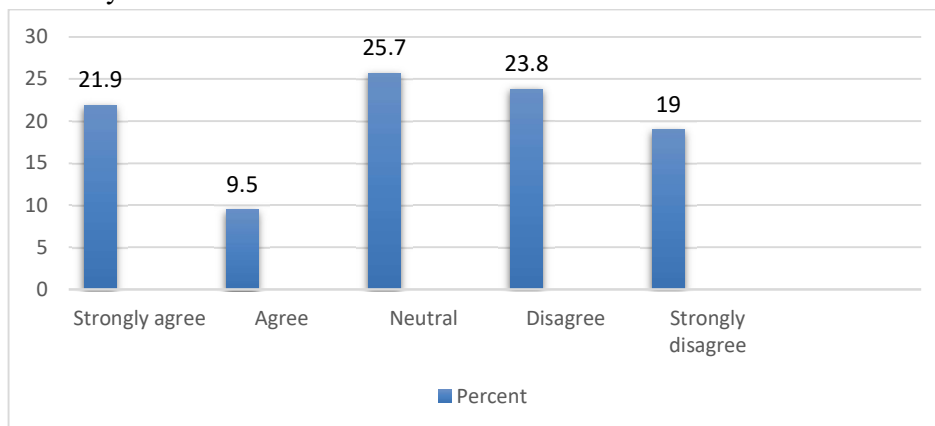
**Fig 4.14: Percentage representation of they communicate with their seniors and request assistance if getting the right training, tools or supplies might help them make better use of their**

time

**Table 4.15: Do they regularly check in to make sure everyone is on track, particularly if they are in a scenario where they must wait for someone else to do their work before they finish theirs?**

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Strongly agree	23	21.9	21.9	21.9
	Agree	10	9.5	9.5	31.4
	Neutral	27	25.7	25.7	57.1
	Disagree	25	23.8	23.8	81.0
	Strongly disagree	20	19.0	19.0	100.0
	Total	105	100.0	100.0	

From the above table it is observed that 23(21.9%) respondents strongly agreed that they regularly check in to make sure everyone is on track, particularly if they are in a scenario where they must wait for someone else to do their work before they finish theirs, 10(9.5%) respondents agreed that they regularly check in to make sure everyone is on track, particularly if they are in a scenario where they must wait for someone else to do their work before they finish theirs, 27(25.7%) respondents remained neutral, 25(23.8%) respondents disagreed that they regularly check in to make sure everyone is on track, particularly if they are in a scenario where they must wait for someone else to do their work before they finish theirs and 20(19%) respondents strongly disagreed that they regularly check in to make sure everyone is on track, particularly if they are in a scenario where they must wait for someone else to do their work before they finish theirs.



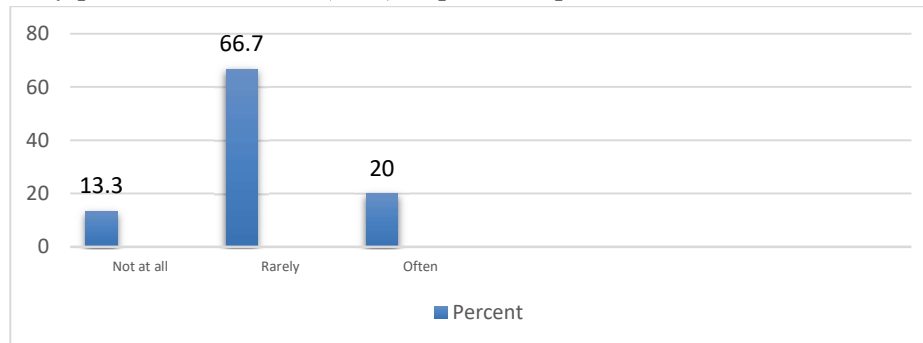
**Fig 4.15: Percentage representation of they regularly check in to make sure everyone is on track, particularly if they are in a scenario where they must wait for someone else to do their work before they finish theirs**

**Table 4.16: How often do they procrastinate?**

		Frequency	Percent	Valid Percent	Cumulative Percent
Valid	Not at all	14	13.3	13.3	13.3
	Rarely	70	66.7	66.7	80.0
	Often	21	20.0	20.0	100.0

	Total	105	100.0	100.0	
--	-------	-----	-------	-------	--

From the above table it is observed that 14(13.3%) respondents do not procrastinate at all, 70(66.7%) respondents rarely procrastinate and 21(20%) respondents procrastinate often.



**Fig 4.16: Percentage representation of how often do they procrastinate?"**

## 6. FINDINGS

1. **Guest Satisfaction:** Collaborative efforts among various departments, such as front desk, housekeeping, and food service, are essential for providing a seamless and exceptional guest experience. When teams work together cohesively, they can anticipate and meet guest needs efficiently, leading to higher satisfaction rates.
2. **Efficiency and Productivity:** Teamwork enhances operational efficiency. When departments work in harmony, tasks are completed more quickly and accurately. This not only improves productivity but also reduces errors and delays in service delivery.
3. **Cross-Training:** Encouraging employees to cross-train in different departments can create a more versatile and adaptable workforce. This allows for easier redeployment of staff when needed and ensures that employees have a broader understanding of how their roles fit into the overall guest experience.
4. **Communication:** Effective communication is vital in the hospitality industry to relay guest preferences, special requests, and other important information between departments. A strong teamwork culture promotes open and clear communication channels, reducing misunderstandings and mistakes.
5. **Problem Solving:** The ability to solve issues and address guest complaints promptly is crucial in hospitality. Teams that work well together can collaborate to find creative solutions to challenges, which can prevent negative guest experiences and maintain a positive reputation.
6. **Cost Control:** Efficient teamwork can help in controlling operational costs. When departments coordinate effectively, resources like labor, inventory, and equipment are optimized, reducing wastage and unnecessary expenses.
7. **Employee Morale:** A supportive team environment fosters higher employee morale. When staff members feel valued and part of a cohesive team, they are more likely to be motivated and engaged in their work, leading to better service quality.
8. **Staff Retention:** A positive team atmosphere contributes to employee satisfaction and, subsequently, staff retention. High turnover rates can be costly and disruptive in the hospitality industry, so retaining experienced and knowledgeable employees is beneficial.

9. Adaptability: The hospitality industry often faces unexpected challenges, such as last-minute guest requests, equipment breakdowns, or staffing issues. Teams that can adapt quickly and work together can handle these situations more effectively.
10. Competitive Advantage: In a competitive industry like hospitality, providing exceptional service can be a significant differentiator. A well-coordinated team is better equipped to deliver a memorable guest experience, helping the establishment stand out among competitors.

### Bibliography

- Himanshu Rajak (2023), “Inter departmental coordination with front office,” available at <https://hmhub.in/inter-departmental-relationship-with-front-office/>
- Prince Kumar (2023), “Front office coordination with other departments,” available at <https://hmhub.in/front-office-co-ordination-with-other-departments/>
- Hole, Y., Khedkar, E. B., & Pawar, S. (2019). Challenges and solutions to the development of the tourism and hospitality industry in India. *African Journal of Hospitality, Tourism and Leisure*, 8(3), 1-11
- Westcott, M. & Anderson, W. (2021). *Introduction to tourism and hospitality in BC* (2nd ed.). Canada: British Columbia Campus
- Lai, I. K. W., & Wong, J. W. C. (2020). Comparing crisis management practices in the hotel industry between initial and pandemic stages of COVID-19. *International Journal of Contemporary Hospitality Management*, 32(10), 3135–3156. <https://doi.org/10.1108/IJCHM-04-2020-0325>.
- Paraskevas, A., & Quek, M. (2019). When Castro seized the Hilton: Risk and crisis management lessons from the past. *Tourism Management*, 70(February), 419–429. <https://doi.org/10.1016/j.tourm>
- Kukanja, M., Planinc, T., & Sikošek, M. (2020). Crisis Management Practices in Tourism SMEs during the Covid-19 Pandemic. *Organizacija*, 53(4), 346–361. <https://doi.org/10.2478/orga-2020-0023>.
- Ventura, S., & Templin, M.C. (2005). *Five Star Teamwork How to Achieve Success... Together*. 1st Ed., The Walk the Talk Company, The Hathaway Group. West
- Katzenbach, J.R., & Smith, D.K. (1991). *The wisdom of teams: creating the high-performance organization*, Harvard Business Press.
- Garner Charles Lary (1998). *Team Building and Organizational Effectiveness*, Dissertation, The University of Texas at Austin. Page 210.
- Argote, L., & McGrath, J.E. (1993). Group processes in organizations: Continuity and change. Pp. 383-389 in C.L. Cooper & I.T. Robertson (Eds.), *International review of industrial and organizational psychology*. Vol. 8. New York
- Carmen, J., et al. (2013). Teamwork effectiveness factors in healthcare and manufacturing industries. *Team Performance Management*, 19, 222-236.
- Harris, P.R., & Harris, K.G. (1996). Managing effectively through teams. *Team Performance Management*, 2(3), 23-36. <https://doi.org/10.1108/13527599610126247>
- Karatepe, O.M. (2013). High-performance work practices and hotel employee performance: The mediation of work engagement. *International Journal of Hospitality Management*, 32, 132-140. <https://doi.org/10.1016/j.ijhm.2012.05.003>



- Hartenian, L.S. (2003). Team member acquisition of team knowledge, skills, and abilities. *Journal of Team Performance Management*, 9(1/2), 23-30. <https://doi.org/10.1108/13527590310468033>
- Adbulle, A., & Aydıntan, B. (2019). The effect of teamwork on employee performance in some selected private banks in Mogadishu, Somalia. *İşletme Araştırmaları Dergisi*, 11(3), 1589-1598. <https://doi.org/10.20491/isarder.2019.691>
- Larson, C.E., Larson, C., & Lafesto, F.M.J. (1989). *Teamwork: What must go right/what can go wrong*. Vol. 10. SAGE, New Delhi, India.
- Woodcock, M. (2017). *Team Development Manual* (2nd ed.). Routledge. <https://doi.org/10.4324/9781315241715>
- Mijakoski, D., Karadzinska-Bislimovska, J., Stoleski, S., Minov, J., Atanasovska, A., & Bihorac, E. (2018). Job demands, burnout, and teamwork in healthcare professionals working in a general hospital that was analysed at two points in time. *Macedonian Journal of Medical Sciences*, 6(4), 723–729. <https://doi.org/10.3889/oamjms.2018.159>
- Mahmoud, R., Al-Mkhadmeh, A.A., Alananzeh, O.A., & Masa’Deh, R. (2021). Exploring the relationship between human resources management practices in the hospitality sector and service innovation in Jordan: the mediating role of human capital. *Geo Journal of Tourism and Geosites*, 35(2), 507-514. <https://doi.org/10.30892/gtg.35231-678>
- Hartenian, L.S. (2003). Team member acquisition of team knowledge, skills, and abilities. *Journal of Team Performance Management*, 9(1/2), 23-30. <https://doi.org/10.1108/13527590310468033>
- Martono, S., Khoiruddin, M., Wijayanto, A., Ridloah, S., Wulansari, N.A., & Udin, U.D.I.N. (2020). Increasing Teamwork, Organizational Commitment and Effectiveness through the Implementation of Collaborative Resolution. *The Journal of Asian Finance, Economics and Business*, 7(6), 427- 437. <https://doi.org/10.13106/jafeb.2020.vol7.no6.427>
- Al-Jammal, H.R., Al-Khasawneh, A.L., & Hamadat, M.H. (2015). The Impact of delegation of authority on employees’ performance at Great Irbid Municipality: Case Study. *International Journal of Human Resource Studies*, 5(3), 139-145. <https://doi.org/10.5296/ijhrs.v5i3.8062>
- Idris, I., Suyuti, A., Supriyanto, A.S., & As, N. (2022). Transformational leadership, political skill, organizational culture, and employee performance: a case from tourism company in Indonesia. *GeoJournal of Tourism and Geosites*, 40(1), 104-110. <https://doi.org/10.30892/gtg.40112-80>
- Richards, J., Chillas, S., & Marks, A. (2012). Every man for himself: Teamwork and customer service in the hospitality industry. *Employee Relations*, 34, 235– 254.
- Mueller, F. (1994). Teams between hierarchy and commitment: Change strategies and the internal environment. *Journal of Management Studies*, 31, 383– 403.
- Rousseau, V., Aube’, C., & Savoie, A. (2006). Teamwork behaviours: A review and an integration of frameworks. *Small Group Study*, 37, 540– 570.
- <https://www.hospitalityjobs.com/blog/111/importance-of-teamwork/>